





Current and Emerging Issues for Law Enforcement Intelligence

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1

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The State of Intelligence Today


- Quantum leap from 9/11 in terms of:
 - Consistent national standards thanks to the *National Criminal Intelligence Sharing Plan*
 - Recognition of the intelligence role in law enforcement and interest in Intelligence Led Policing
 - Significant increase in the quality and connectivity of technology
 - Much broader recognition of the critical role of state, local and tribal law enforcement
- Law enforcement is also a bigger “target” of civil libertarians who fear the intelligence process


2

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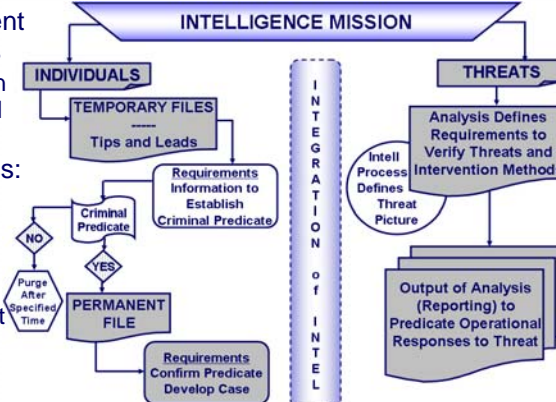


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Requirements-Driven Intelligence


- Understand and implement intelligence requirements
 - Somewhat different than requirements in national security intelligence
- The requirements process:
 - More efficient
 - Helps target critical information needs for analysis
 - Will provide more robust analytic outputs



7

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Threat Assessments


- Integrate threat assessments at regional, levels
 - Ongoing threat assessments that are consistently reviewed and updated
- Remember: *"The absence of evidence is not the absence of a threat."*
- Integration of threat assessments with intelligence requirements is a natural information flow
- Ideally on-going threat assessments will:
 - Provide an evolution of the threat picture that can be useful for forecasting
 - Reinforce criminal predicates of intelligence targets
 - Serve as an Early Warning System


8



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Enhancing Analysis

- We need to take our analytic training and practice to the next level
 - FIAT, FLEAT, IATP, the Community Model, etc. serve as sound foundation, but we need to build on them
- More critical-thinking training for analysts
 - Problem-Based learning serves as a solid model
 - ❖ Scientific approach to problem solving
 - Greater use of predictive analysis
- Targeted writing of intelligence reports for consumers
 - Includes actionable intelligence briefings

11

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Enhancing Analysis

- Continuing education and graduate degrees in intelligence
 - International Association for Intelligence Education
<http://www.iafie.org/>
 - Michigan State University <http://intellprogram.msu.edu>
- Professional Certification for Analysts is being discussed
- Beyond the development of a professional model for intelligence analysts, they must be viewed as practicing professionals, just like sworn personnel

12

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